



STATEMENT OF PURPOSE

&

SERVICE USER'S GUIDE

to

MEADOWS CARE HOME LIMITED

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Limited Company Registration Number: 04547024

This document is available in large print upon request

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Welcome to Meadows

Meadows is a modern, purpose built care home, first registered on 23 October 1992 under the private ownership of Mrs S Chaudhry. It is set in its own grounds in the small Welsh village of Johnston, approximately 5 miles from the nearest Pembrokeshire towns of Milford Haven and Haverfordwest; and close to local beaches and the Preseli Hills.

There is a very close Welsh community where traditional family values remain strong. These values and links between families and friends are encouraged and valued in the home.

Johnston provides easy access to local amenities and community services with bus and train links within walking distance. It has access to the A40 leading to the M4.

Meadows now operates as a limited company and is registered with the Care and Social Services Inspectorate (Wales) (CSSIW) under the terms of the Care Standards Act 2000 to accommodate up to 60 male and female adults over the age of 65 including, 3 with dementia and mental infirmity (personal care) up to 57 with dementia and mental infirmity (nursing) and 5 places for 45-64 years.

Anyone with needs that fall outside of our registration category may be considered on an individual basis and only by special consideration from CSSIW to temporarily vary registration.

The local contact details for CSSIW are given on the last page of this document.

Philosophy of Care

At Meadows, the rights of residents are fundamental to our philosophy of care and we aim to encourage our residents to exercise those rights to the full.

We aim to:

- provide the highest possible standards of care in a comfortable, safe and homely environment.
- support our residents to optimise their independence, respecting their privacy and dignity.
- tailor the level of care and support to individuals' choices and needs and to meet changing needs as it becomes necessary.
- respect the diversity of our residents, helping them to realise their full potential in all aspects of their lives; allowing them to revisit memories and maintain hobbies and interests as far as possible and form new relationships if they wish.
- wherever possible liaise with relatives and provide appropriate visiting time to help stimulate our residents and to maintain the all-important contact between loved ones.

Sources of Referral

Residents requiring nursing and personal care due to their mental infirmity may be directly referred to Meadows by means of self-referral if privately funded; or from the local and out of county Social Services system with consent of the resident and/or their representatives.

Once referred and, prior to admission, a needs assessment involving the prospective resident and/or relatives will be carried out by the manager or a suitably qualified nurse. The assessment may take place at the prospective resident's home or in an appropriate care setting.

The manager will liaise with other health care professionals such as social workers, district nurses or the community mental health team to help determine the individual resident's needs in order to ensure that the home is suitable and that any necessary equipment is in place prior to admission.

Depending on the bed vacancies at the home the prospective resident may be offered a place immediately or placed on a waiting list if appropriate. A letter of confirmation of a place will be sent.

Admission Policy

Prospective residents and/or relatives are invited to visit and are welcome to spend the day with us prior to arranging admission, to meet with staff and to gain a feel for the home. We operate an 'Equal Opportunities' policy and do not discriminate.

Following a pre admission assessment and receipt of all necessary paperwork new residents may be accepted on a six-week trial basis whereby during this period, either party may give notice of termination of contract. At the end of the trial period, commissioning agents may decide to carry out a care review to assess the suitability of the placement and in order to plan for a long term stay.

At the time of admission residents are asked for permission to have a photograph taken for means of identification and also helps with dealing with emergency situations. After admission a further assessment will be carried out with the resident and/or representative or family member. This will involve a range of risk assessments in order to produce a care plan tailored to meet individual physical, psychological, spiritual, social, cultural and emotional needs. The resident and/or representative will be involved throughout this process and ongoing care reviews thereafter.

Funding of each placement will have been previously assessed and agreed by the placing Local Authority.

Emergency Admissions

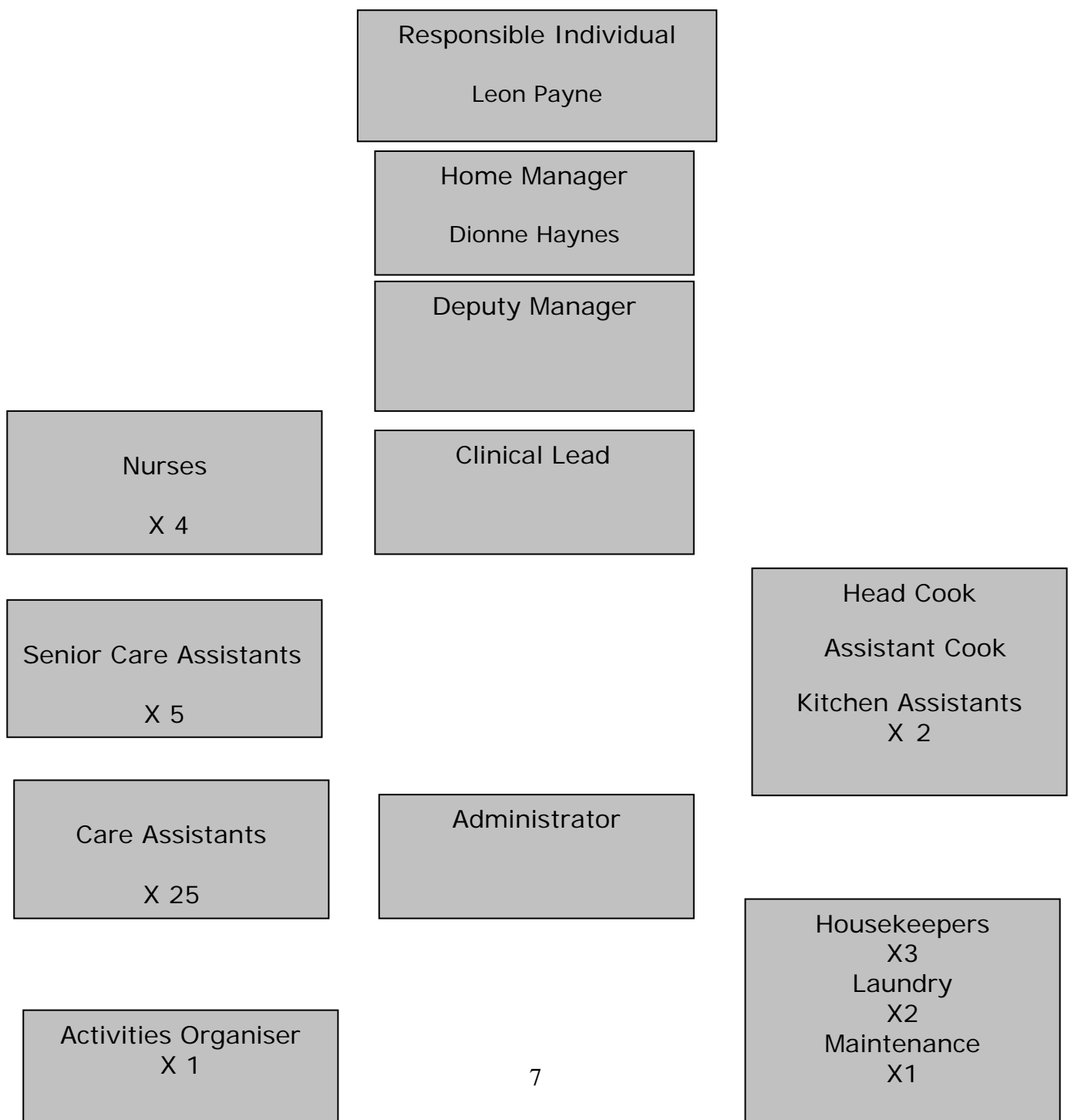
Depending on availability of a bed at the time, emergency admissions may be arranged at the discretion of the manager and only if needs can be assessed and clearly met. In the event of a resident placed as an emergency admission, a copy of the homes' Statement of Purpose and Service User Guide will be made readily available on arrival. A 24-hour care plan will be completed by the nurse in charge and the placing authority or previous care manager. This will be reviewed every six hours to minimise risk. A full care

plan will be drawn up within five days and based on assessed needs and any risks identified.

Meadows Care Home Limited

100 Felinfoel Road, Llanelli SA15 3JS
Company Registration No.04547024

The organisational structure of the home



Meadows Staff

Leon Payne Responsible Individual heads the management team and visits the home on a regular basis.

Leon joined the company in 2017 as the responsible individual and business manager to provide a consistent structure across the sister homes of Fairfield and Caeffair. Over the past 20 years he has worked and managed many specialist care settings from residential and home care environments.

Qualifications

ILM level 5 in management of care services

Dip in management

CQS & Betc in management

Dionne Haynes is Manager at Meadows and has been here since December 2016 following 5 years as Home Manager at our sister Home Fairfield. Dionne has a vast amount of experience in the Care sector

The nursing team consists of 4 Registered General Nurses, with a variety of experiences and competencies, including infection control; palliative care; elderly and dementia care; people with physical and mental infirmities; venepuncture; wound management; and catheter and stoma care

The care team currently consists of 5 senior care assistants and 25 care assistants, all of whom have NVQ 3 or 2 or who are working towards this award via vocational training .

Between them, care staff have a variety of experiences, including care of the elderly, dementia care and other age related illnesses. Some senior carers are competent at venepuncture and medication administration.

Complementary to the care team, the home employs appropriately experienced staff to cover administration, catering, domestic, maintenance and gardening duties. All cooks and kitchen assistants hold the CIEH Level 2 in Food & Hygiene; one cook and one kitchen assistant have level 2 Award in Healthy Foods and Special Diets.

The Manager recognises that without the commitment of her staff it would not be possible to provide quality care and meet the aims and objectives of the home. Staff work on a shift system to provide twenty-four-hour care. In order for residents to have their preferred choice of carer, male and female care staff are employed. The home operates a key worker system.

Discharge Obligations

The Manager strives to develop the home to meet with National Minimum Standards and, with her team is responsible for welfare of our residents. The RI and/or Clinical Lead will take responsibility of home in the absence of the manager. The senior management team visit on a regular basis.

Staff Training

At Meadows we are committed to staff learning and development. Staff receive a period of induction training appropriate to their roles and responsibilities which complies with the Care Council for Wales framework. New staff are allocated a mentor to work alongside.

We have a dedicated trainer and an annual training plan is devised following regular staff appraisals and supervision, to ensure that training is appropriate to meet individual needs of staff and specific needs of residents. There is an 'in-house' training programme

whereby juniors can benefit from more experienced colleagues. Outside agencies assess staff undertaking formal (QCF) training.

Accommodation

Meadows is a two-storey building with lift access to all floors. It is divided into two units, namely the Meadows and The Willows.

The Meadows unit has 33 bedrooms, 5 of which can be used as doubles for those who wish to share. 32 single rooms have en-suite shower/toilet facilities. It accommodates people with challenging behaviour and who require more social interaction and stimulation to maintain optimum independence.

The Willows has 22 single bedrooms all of which have en-suite shower and toilet facilities. It accommodates people with mental health needs and requiring intense nursing care.

All bedrooms meet the size requirements of the National Minimum Standards for Care Homes for Older People.

Every effort is made to care for residents and their families through an holistic approach. The home environment lends itself to providing a dignified life and a peaceful and dignified death.

The home is fitted with a call bell system with call points in bedrooms, day rooms, bathroom and toilets.

Prospective residents are encouraged to bring in personal possessions, small items of furniture and memorabilia so that bedrooms are personalised. Electrical items must carry a current

Portable Appliance Test (PAT) certificate prior to installation in the home.

Every resident, whilst on the premises is insured under the homes' 'Employers Liability Insurance' for personal injury and loss of personal effects to the value as shown on the insurance certificate posted in the entrance hallway. However as items of a sentimental nature are above value, we do not encourage our Service Users to have such items kept at the Home.

Communal Day Areas

Located on the ground floor of Meadows is a well furnished large dining room, television lounge and conservatory for residents who prefer some quiet time. It also provides a sensory experience within the 'Snoozealum'. This room offers our residents `time out` from the hustle and bustle of communal living. The room is dimly lit and offers peace and tranquillity for those who seek it or would benefit from it.

The Willows has a more compact lounge/dining area with a large wall mounted flat screen TV.

The spacious reception foyer offers additional seating area for residents and visitors. Two patio areas offer outdoor sitting space in warmer weather.

There is easy wheelchair access to outside grounds including patio areas.

Bedrooms

Bedrooms are perceived as resident's own private space and staff are instructed to knock before entering as a matter of respect. Each bedroom is individually decorated and suitably and adequately furnished to meet individuals' care needs.

Rooms are redecorated on a regular basis and residents' choices are considered. The home is centrally heated with thermostatically controlled radiators. Hot water is tested weekly and maintained within the safe recommended limits. Rooms are cleaned daily and bed linen changed at least weekly and as necessary.



A basket is provided in each bedroom to accommodate personal toiletries; either provided by resident's family or, alternatively, may be arranged through the key worker and invoiced to the resident.

A television and/or radio can be provided in bedrooms upon request.

Bathroom and toilet facilities

There are adequate toilets, suitably sited around the home and close to daytime areas. Bathrooms and showers on each floor offer choice to residents. These rooms are suitably equipped with appropriate lifting aids.

Meals

Meadows employs experienced cooks who consider individual nutritional needs, likes and dislikes. The menu offers choice and variety for a healthy, wholesome and balanced diet and is rotated regularly and reviewed and adapted according to seasonal changes. Food is freshly prepared and cooked and homemade cakes are made daily.

Meals are served in the dining rooms or in individuals' rooms as requested. Light meals and snacks are also available upon request outside of catering hours.



Mealtimes are flexible but generally served during these times:

Breakfast

8.30am – 10.30am

Morning Coffee & biscuits	11am
Lunch	1pm - 2pm
Afternoon Tea, cake & biscuits	3.00pm
Evening Meal	5pm - 6:30pm
Evening drinks & snacks	8.30 and upon request

An example menu:

Breakfast

A variety of Cereals or cooked breakfast

Toast & toppings

Tea or coffee, Fruit Juices eg Orange, Cranberry, Apple

Mid morning trolley with a selection of drinks and biscuits and supplements for those who are nutritionally challenged

Lunch

Roast beef and Yorkshire pudding with roast and creamed potatoes and fresh seasonal vegetables

Rice pudding

Note, there is always an alternative meal available

Afternoon Trolley with drinks and homemade cakes

Evening Meal

Fish pie, homemade soups, a variety of sandwiches.

Yoghurt and homemade cake

Supper & Evening Drinks Trolley with Tea, coffee, milk drinks such as hot chocolate, cocoa, Horlicks & light snacks on request

Fire Safety

Meadows is protected by a comprehensive fire safety system, which is regulated and inspected by the local Fire Authority. All furnishing are in line with fire safety recommendations so we would respectfully remind visitors to advise the nurse in charge if any additional furnishing items are brought into the home

Fire safety advice to residents:

- In the event of the fire bell sounding please remain where you are. Staff will keep you fully informed throughout.
- If a fire occurs in your room, call for assistance using the nurse call system. If you are able to, leave your room and close the door behind you.
- Report immediately to the assembly point at the main entrance on the ground floor.

NB A fire alarm test is carried out on a weekly basis, which involves the alarm bell ringing for a few seconds. No action is required on your behalf.

Fire advice and information is displayed around the home with a complete fire safety policy held in 'Policy and Procedure Manual'. Policies and procedures are revised and updated as required. Staff receive mandatory fire training. Fire prevention and fire fighting equipment is provided, inspected and certificated as a statutory requirement

Smoking Policy

For those residents who smoke there is a designated smoking area provided outside of the home. Smoking will be under staff supervision. Smoking is not allowed in bedrooms under any circumstances. Smoking materials such as cigarettes and lighters must be held by staff for safekeeping to reduce the risk of fire.

Residents' finances/personal possessions

Residents may manage their own finances if able to do so and must take responsibility for cash held at their own risk. There is a facility provided for the safe keeping of money and personal possessions.

Personal allowances received at the home from funding authorities are kept in a 'Residents' Account' with money used to pay for individualised items. Strict accounting systems are in place and are open to review by residents and /or relatives at any time. Receipts are required for all transactions. The home's financial accounts are independently audited annually.

Residents who are privately funded and receive personal allowance from relatives, have separate accounts set up for individual use. Receipts are required for all transactions.

A list is made of all personal possessions brought in to the home at the time of admission and periodically updated thereafter. Residents and visitors are respectfully reminded that we cannot take responsibility for any loss or damage sustained to property brought in to the home. Visitors are also asked to inform staff when additional items, including presents, are brought into or away from the home after admission so that possessions list can be updated. It is recommended that large amounts of cash or items of extreme value are not brought into the home and if so then residents are required to arrange for appropriate insurance cover.

Description of Special Services, Support and Facilities

At Meadows we take pride in providing a high standard of general nursing and palliative care for people with varying degrees of mental impairment. We are experienced in caring for people with mild to advanced dementia, mobility problems, incontinence and other age related difficulties. We would seek advice and clinical

input from appropriate specialist services and outside care agencies as required to support our staff. Local community nurses would be accessed to support staff with residents placed for personal care only, and who may require some nursing care whilst accommodated at the home.

Each resident is valued as an individual with differing needs. We aim to provide this care whilst respecting your privacy, dignity, civil liberties, religious and cultural beliefs. The manager is happy to meet with anyone prior to admission to discuss specific needs.

Depending on capabilities, residents are encouraged to be as independent as possible with their personal care needs; and also helped to gain confidence to improve social interaction to maintain optimum quality of life despite their disability.

The home does not provide wheelchairs. Those who require a wheelchair for transfer within the home should make arrangements via their GP prior to arrival.

Residents' needs are addressed accordingly to a predetermined care plan based on a range of assessments and risk assessments. Documentation includes details of health and personal care needs, medication, GP and any community nursing or other therapeutic services that may have been involved. Documentation also contains information on residents' social interests, religious beliefs, next of kin, relatives and friends.

Each resident is allocated a member of the nursing or care team to act as a key worker. Key workers will be suitably trained to take some level of responsibility for monitoring, reviewing and coordinating care plans in liaison with residents and/or

representatives. Key worker duties also include caring for their allocated residents and gathering information for care plan reviews which are held monthly or more frequently if needs change. Key workers will liaise with the nursing/care teams to ensure that their residents' needs are being met.

Nurses will take overall responsibility for assessing, planning and evaluating care delivery for all residents, irrespective of their care category. Nurses will also take responsibility for administering medication, however, should a resident wish to 'self medicate' then staff will undertake a full assessment and monitor the activity.

Residents are encouraged to attend places of worship and if this it is not possible then the manager will make every effort to arrange for an appropriate religious minister to visit. Various clergymen visit and offer communion and prayers on a regular basis.

At Meadows, we aim to offer residents a home for life, however should a situation arise that, in the best interest of the resident, warrants a move then this would be discussed with them and their family prior to any decision being made.

In the unfortunate event of a bereavement the family can rely on staff support throughout this difficult time. It would help to consider individual needs if residents' preferred wishes could be made known to the manager or the nurse in charge on admission.

Behaviour Management and Use of Restraint

At Meadows we avoid the use of restraint, however bed rails and wheelchairs fitted with safety straps may be used if deemed necessary for the safety of the resident, based on a specific risk assessment and appropriate care planning. Use of bed rails or

safety straps will be discussed with residents and/or relatives giving reasons for using them.

In the event of a resident becoming violent or unduly aggressive a care management system will allow staff to manage the situation and if necessary make appropriate referrals for advice.

Specific 'in house' training on how to deal with potentially challenging behaviour of residents is delivered on a regular basis. The minimum level of restraint may be considered in an emergency if it was thought to be essential for the safety of the resident or others.

Advocacy

If you require an advocacy service, please contact the home's manager. There is an advocacy service provided within the mental health services and also an independent service provided through Age Concern. Care Aware is a public advocacy service specialising in care issues for older people; their website address is www.careaware.co.uk.

Newspapers

We can arrange for newspapers and magazines of choice to be delivered upon request and will be charged to individuals' accounts.

Postal service

Mail can be handed to staff for depositing in the main office where arrangements will be made for it to be posted. Stamps are available and will be charged to individuals' accounts. Incoming mail will be delivered to residents daily.

Telephone

We have a portable handset which staff can take to residents for personal calls in the privacy of their rooms. Should a resident prefer to have a phone installed in their bedroom this should be discussed with the manager and all costs including installation must be met by the resident.

Facsimile/photocopying can be arranged through the manager and will be charged to individuals' accounts.

Laundry and cleaning services

Personal laundry is catered for free of charge. Residents are advised to bring in machine washable clothes, as we cannot be held responsible for damage caused to clothing by laundering. All items of clothing should be clearly labelled with the resident's name, preferably using sewn in labels. Laundry staff can arrange for clothes to be dry-cleaned upon request and this will be charged for separately.

Social Activities

At Meadows we adopt different methods to try to alleviate boredom and social isolation. We employ a part-time Activities Organiser and the activity programme is posted on notice board in the main foyer. Staff may also carry out one-to-one activities as required.

A sample of the activities provided include:

- Pampering – nail care, hand and foot massage
- Sing-a-longs and reminiscences
- Soft ball exercises
- Bingo/Board games/Jigsaws
- General knowledge quizzes
- Regular house musical entertainment

Residents are encouraged and supported to pursue social activities in and out of the home. Organised trips to theatre, shops and holidays can be arranged but residents will need to be accompanied by family or staff.

Not all residents will be capable of or wish to participate in activities and therefore individuals' choices will be respected. Staff liaise with physiotherapists and occupational therapists to ensure that any specialist equipment is available for use when transporting residents to and from the home. In order to support residents to maintain links with the outside community we welcome the following:

- Visiting with protected mealtimes
- Visiting clergymen and representatives of various religions and faiths to provide spiritual comfort.
- Local school children; visiting choirs; various interest groups
- Clothing and footwear shop sales representatives
- Summer fetes and outings

Specialist services that can be arranged at the home include:

- A podiatrist visits the home on a six weekly basis. Treatment charges can be obtained from care staff and will be charged separately on the monthly account.
- A regular hairdresser visits bi-weekly. A list of hairdressing charges can be found on the Activities Notice Board.
- An aromatherapist can be arranged on request and will be chargeable
- A local optician visits annually and on request.
- A physiotherapist can be arranged through the resident's GP
- A dental visit can be arranged, alternatively arrangements can be made for residents to visit their own dentist
- GP - residents are encouraged to stay with their own GP if within the catchment area of the home. For those registered

with GP's out of the area, arrangements will be made to register with a local practice.

Transport to and from the home

There is a bus service which runs through the village. Private taxi/transport can be arranged upon request for residents to go on shopping trips and outside visits.

An ambulance can be arranged and in most cases free of charge for residents to attend hospital appointments. We encourage families to accompany residents to outside appointments wherever possible however, should this prove difficult then arrangements will be made for a carer escort and may be chargeable.

Visiting

Visitors are welcome, however we ask you to respect our policy on protected mealtimes and refrain from visiting between 8.30am - 10.30am, 1pm - 2pm and 5pm – 6pm. Exceptions can be made via prior arrangement with the Manager.

All visitors should sign the 'Visitors Book' upon arriving and leaving the home to enable us to comply with fire regulations. Visitors are advised to check with nursing staff before entering residents' rooms and to have consideration for other residents. We acknowledge residents' rights to refuse any visitor.

For security reasons visitors are requested to vacate the premises by 10 pm unless special arrangements have been made with the nurse in charge. We ask that visitors make themselves aware of the fire and emergency evacuation procedures. Fire exits are clearly marked and fire emergency are displayed strategically throughout the home.

For the safety of our residents we have a 'locked door' policy. Relatives are required to ring the front door bell to gain entry and again required to ask staff to operate the key pad to exit the building. In the interests of our residents' safety we ask relatives to be ensure that both front doors are closed securely as they enter and exit the building.

Car parking

Parking is available to the front and side of the home for staff and visitors. We cannot be held responsible for any theft or damage caused to vehicles or their contents.

Policy on Pets

There is no facility for permanent pets in the home however the manager may allow well behaved visiting pets by special arrangement.

Policy on Alcohol

We request that alcohol consumption is kept to a minimum due to the following reasons: possible adverse affects on the health of the individual, possible interactions with prescribed medication and the increased risks of aggressive behaviour which may cause anxiety or distress to other residents.

Alcohol brought into the home must be reported to the manager or nurse in charge at the time so that a) arrangements are made for appropriate storage and b) consideration is given to any contraindications with medications.

Key Contract Terms and Conditions of Residency

Once a decision is reached for a resident to come to Meadows a contract will be drawn up showing terms and conditions of residency. This will be signed by both parties to include the resident/representative and the home's manager.

Residents will be invoiced on a monthly basis unless otherwise agreed, for fees and any items and personal expenses charged for in addition to fees.

Residents claiming under an insurance scheme are required to settle their accounts prior to vacating. The home will not enter into direct correspondence with insurance companies.

Termination of contract

During the six-week trial period either party may give four weeks' notice to terminate the contract. In addition a resident may be asked to vacate the home at shorter notice on account of any of the following:

- Consistent unmanageable or disruptive behaviour
- Verbal or physical abuse to the detriment of other residents or care staff
- On the advice of a doctor or following a multi disciplinary team care assessment
- On notice by either party in conjunction with any of the above

Should relatives or visitors to the home show any form of aggression or disruptive behaviour whilst on the premises it may be necessary, if the problem persists, to arrange for resident to vacate.

Fees

Residents at Meadows are categorised according to their nursing, personal and social care needs. Fees for those privately funded are available upon request from the manager.

Fees cover a monthly period and are paid in advance to include:

- Accommodation
- Nursing and Residential Care
- Meals
- Laundry Services
- Heat & Light
- Entertainment within the home's programme

Fees do not include:

- Hairdressing, chiropody, complementary therapies
- Personal effects such as clothing, newspapers, books, toiletries
- Dental or optical checks/treatments, physiotherapy
- Travel to and from the home for recreational purposes
- Staff escorts

An annual contract review is carried out with notice given of any increase in fees or changes to the terms and conditions of residency. Interim reviews may also be carried out in response to the changing needs of the resident.

Access to Information

At Meadows we provide access to information by special arrangement with the manager. Access to information about the home may be also be accessed from Commissioners or CSSIW.

Whilst having total respect for confidentiality of our residents we operate an 'Access to Information' policy in line with the Data Protection Act to enable residents to access records and personal information held about them. However for the purpose of clarity patients care and documentation will only be discussed with the appropriately appointed person.

Quality assurance

At Meadows we are committed to maintaining and improving the quality of our service with regular policy reviews. Further copies of the home's Statement of Purpose and Service Users' Guide is also available upon request. We have a comprehensive quality assurance programme and an accessible complaint procedure.

We aim to promote good relationships with our residents and visitors and welcome suggestions on how to raise standards within the home. An important approach to our quality assurance is through questionnaires to obtain the views of residents, relatives/representatives, staff and visiting agencies.

Complaints procedure

The complaint procedure and details on how to raise a concern are posted in the main reception area and can be made available upon

request. A complaint can be raised at any time either by a resident or any person acting on resident's behalf by taking the steps below.

Local Resolution

Wherever possible, the manager will endeavour to resolve a complaint at an early stage if appropriate.

1. Advise the senior carer in charge or manager if on duty of the nature of your concerns. This may be done verbally or in writing
2. Manager will acknowledge receipt of your concern/complaint in writing within 5 working days
3. Manager will investigate the complaint in order to find a resolution as soon as reasonably practicable up to 14 days
4. Manager will respond to you in writing with agreed resolution

In agreement with the complainant the time limit for resolution may be extended for a further 14 days should this become necessary. If a complainant is dissatisfied with the outcome of a complaint investigation or the way in which it was dealt with then proceed to the next stage according to the procedure posted in the home.

This procedure for handling complaints has been produced in consultation with Welsh Assembly Government's publication 'Listening & Learning' timescales and guidance.

Summary of last CSSIW annual inspection report

The last inspection by CSSIW was a baseline inspection carried out over three visits in July and August 2013. The inspection report was published on 1 September 2013 and it commented favourably on the internal environment providing appropriate areas for residents to walk about and projects to help stimulate and orientate residents.

No non-compliance notices were issued but 4 legal requirements were to be met:

- Improve staff recruitment and retention*
- Provide time for staff to sit with residents*
- Update information on bedroom doors*
- Provide an enclosed garden*

The general observations during inspection revealed that the home was safe, comfortable, clean, warm and welcoming. Comments received from relatives were positive.

There were good relationships between staff and residents and people's dignity was considered. Several residents were cared for in their own rooms. Residents' files were organised and held comprehensive information on which to base good quality care; food/mealtimes and activities received positive comments.

The report showed confidence in the management of the home in relation to, involving residents and families in daily matters; quality assurance systems; good teamwork with staff; satisfactory staff recruitment practices; supervision and staff training. However, some reference was made to the need to recruit more staff in order to manage unplanned staff absences and reduce the use of agency nurses; and the operations of the two care units.

The physical environment inside and outside was suitable to meet residents' needs with appropriate equipment in place with ongoing replacement of equipment and refurbishment.

The full version of this inspection report is available on request at Meadows or on the National Assembly Website: www.CSSIW.wales.gov.uk

Useful Contacts

CSSIW
South West Region
Government Buildings
Picton Terrace
Carmarthen
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Tel: 01267 245160

Pembrokeshire County Council
County Hall
Haverfordwest
SA61 1TP
Tel: 01437 764551

Pembrokeshire Local Health Board
NHS Long- term Care Team
Withybush General Hospital
Fishguard Road
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